

**EITEM AGENDA / AGENDA ITEM: 7**

**Cyd-bwyllgor Canolbarth Cymru ar gyfer Iechyd a Gofal /  
Mid Wales Joint Committee for Health and Care**

<b>Dyddiad y Cyfarfod: Date of Meeting:</b>	31 <sup>st</sup> October 2022		
<b>Eitem ar yr Agenda: Title of Report:</b>	Update on Key Programmes across Mid Wales		
<b>Arweinydd: Lead:</b>	Stephen Powell, Director of Planning and Performance, Powys Teaching Health Board and Steve Moore, Chief Executive, Hywel Dda University Health Board and Lead Chief Executive for the Mid Wales Joint Committee Peter Skitt, Ceredigion County Director and Mid Wales Joint Committee Programme Director		
<b>Pwrpas yr adroddiad: Purpose of the Report:</b>	To receive an update on the following key programmes across Mid Wales: <ul style="list-style-type: none"><li>• North Powys Wellbeing programme</li><li>• Hywel Dda UHB A Healthier Mid and West Wales Programme Business Case – Detail on Bronglais General Hospital.</li></ul>	<b>Ar gyfer cytundeb For Agreement</b>	
		<b>Ar gyfer trafodaeth For Discussion</b>	
		<b>Ar gyfer gwybodaeth For Information</b>	✓

**Crynodeb / Summary**

This report provides an update on the latest progress regarding those key strategic change programmes across Mid Wales of importance to the MWJC as follows.

**North Powys Wellbeing Programme**

The latest update on the North Powys Wellbeing Programme is attached at Appendix A ‘North Powys Wellbeing Programme Update’.

**Hywel Dda UHB A Healthier Mid and West Wales Programme Business Case - Detail on Bronglais General Hospital.**

The delivery phase of the Hywel Dda University Health Board’s (HDdUHB) strategic vision, “A Healthier Mid and West Wales: Our Future Generations Living Well” strategy, required the production of a clinical strategy for the future services at Bronglais General Hospital. Following a clinically led development process, the Bronglais General Hospital clinical strategy ‘Bronglais General Hospital: Delivering Excellent Rural Acute Care’, was approved by the Board of HDdUHB on 28<sup>th</sup> November 2019. A Strategy Implementation plan for 2021-24 has been developed and agreed.

The implementation of the strategy is also one of Hywel Dda UHB’s Planning Objectives. ‘Planning Objective 5F: Fully implement the Bronglais Hospital Strategy over the coming three years as agreed at Board in November 2019, taking into account the learning from the COVID pandemic.’

The Programme Business Case Hywel Dda University Health Board's A Healthier Mid and West Wales: Our Future Generations Living Well was submitted to the Welsh Government in January 2022. The Business Case supports the delivery of the strategy for Bronglais General Hospital and key points from the Programme Business Case of relevance to Bronglais Hospital are as follows:

- Bronglais Hospital continues as a District General Hospital.
- The new Urgent and Planned Care Hospital will serve the south and Bronglais Hospital will serve the north of the Hywel Dda area.
- The new Urgent and Planned Care Hospital located in the south of the region, which will operate as the main site for all specialist children and adult services, will be supported by a network of hospitals which will provide more locality-based care, including Bronglais General Hospital in Aberystwyth, Glangwili Hospital in Carmarthen, Prince Philip Hospital in Llanelli and Withybush Hospital in Haverfordwest.
- Bronglais Hospital will have at least the same range of clinical services as presently, and the University Health Board will be looking to expand services where possible to ensure long-term clinical sustainability.
- Bronglais' unique position in Wales means that a significant part of its role is providing care to residents from other Health Boards. Because Bronglais serves both a remote urban population and residents of three Health Boards (Hywel Dda, Betsi Cadwaladr and Powys) from a geographically large rural area, pathways need to be able to access the most appropriate specialist care that ensures patients who need to be transferred, are transferred to the most local centre to their home. The Bronglais Strategy reflects close and ongoing partnership working with Betsi Cadwaladr University Health Board and Powys Teaching Health Board and is also consistent with the North Powys Programme Business Case being developed by Powys Teaching Health Board.
- The programme includes the refurbishment of Bronglais and Prince Philip Hospitals, and the restructuring of the community estate.
- Bronglais General Hospital is reconfigured concurrent with the new Urgent and Planned Care Hospital by Spring 2031.
- Improvements to Bronglais and Prince Philip Hospitals and community facilities will support the right care at the right time in the right place with the goal of increasing time spent at home and improving the experience of those patients whose needs can only be met in the acute setting.

Supporting the implementation of the Bronglais strategy is the Bronglais General Hospital Strategy Implementation Steering Group, which leads on the development and implementation of a phased approach to the delivery of the strategy. Engagement with the Mid Wales Joint Committee is through the Mid Wales Clinical Advisory Group with progress on implementation of the Strategy Implementation Plan a standing agenda item for meetings of the Clinical Advisory Group in order allow members to provide clinical input and feedback.

Work to implement the strategy has slipped during COVID-19, but progress has been made against a number of areas including reducing the number of single handed consultants and developing a frailty model for the site.

The Bronglais General Hospital Strategy Implementation Group met on 15<sup>th</sup> September 2022 with a focus on undertaking a stocktake of the current position. A review of the strategy is to be undertaken to examine what we have learned from the changes made during the pandemic which will influence and enhance the actions set out in the plan. This review is being supported by the Mid Wales Joint Committee team. The review paper is planned to be presented to the

Hywel Dda University Health Board meeting on 24<sup>th</sup> November 2022. Once the review is complete the strategy will be brought back as a reviewed strategy to ensure it aligns with other plans. Project management resource in order to support for the implementation of the strategy is being explored.

**Argymhelliad / Recommendation**

**For information** - The Joint Committee are asked to note for information the update on the latest progress regarding those key strategic change programmes across Mid Wales of importance to the MWJC:

- North Powys Wellbeing programme.
- Hywel Dda UHB A Healthier Mid and West Wales Programme Business Case - Detail on Bronglais General Hospital.