

**EITEM AGENDA / AGENDA ITEM: 3**

<b>Cyd-bwyllgor Canolbarth Cymru ar gyfer Iechyd a Gofal / Mid Wales Joint Committee for Health and Care</b>			
<b>Dyddiad y Cyfarfod: Date of Meeting:</b>	31 <sup>st</sup> October 2022		
<b>Eitem ar yr Agenda: Title of Report:</b>	Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23		
<b>Arweinydd: Lead:</b>	Steve Moore, Chief Executive, Hywel Dda University Health Board and Lead Chief Executive for the Mid Wales Joint Committee Peter Skitt, Ceredigion County Director and Mid Wales Joint Committee Programme Director		
<b>Pwrpas yr adroddiad: Purpose of the Report:</b>	To receive an update report on the Mid Wales Joint Committee's priorities and delivery plan for 2022/23.	<b>Ar gyfer cytundeb For Agreement</b>	
		<b>Ar gyfer trafodaeth For Discussion</b>	✓
		<b>Ar gyfer gwybodaeth For Information</b>	
<b><u>Crynodeb / Summary</u></b>			
<p>The Mid Wales Joint Committee (MWJC) has an agreed Strategic Intent which supports a joined up approach to the planning and delivery of health and care services across Mid Wales. The Strategic Intent focuses on the delivery of five overarching aims to support partner organisations to work together to address the current health and care needs of the Mid Wales population as well as future challenges.</p> <ol style="list-style-type: none"> <li>1. <b>Aim 1: Health, Wellbeing and Prevention</b> Improve the health and wellbeing of the Mid Wales population.</li> <li>2. <b>Aim 2: Care Closer to Home</b> Create a sustainable health and social care system for the population of Mid Wales which has greater focus on care closer to home.</li> <li>3. <b>Aim 3: Rural Health and Care Workforce</b> Create a flexible and sustainable rural health and care workforce for the delivery of high quality services which support the healthcare needs of rural communities across Mid Wales.</li> <li>4. <b>Aim 4: Hospital Based Care and Treatment</b> Create a sustainable and accessible Hospital Based Care and Treatment service for the population of Mid Wales with robust outreach services and clinical networks.</li> <li>5. <b>Aim 5: Communications, Involvement and Engagement</b> Ensure there is continuous and effective communication, involvement and engagement with the population of Mid Wales, staff and partners.</li> </ol> <p>Supporting these aims are a set of annually agreed Mid Wales specific priority areas which have been identified as areas which will provide added value in working on a Mid Wales footprint and which align to the Integrated Medium Term Plans (IMTP) / Annual / Regional Plans of the Joint Committee's partner organisations.</p> <p>For 2022/23 the priority areas for joint working across Mid Wales are based on the clinical priorities developed by the Mid Wales Clinical Advisory Group and the key actions within organisational COVID-19 recovery plans and IMTPs in order to support the Welsh Government's</p>			

expectation for Health Boards to work together to deliver regional solutions to meet the demand of both COVID and non-COVID pathways and work together, across organisational boundaries, to plan and deliver on a regional basis. These priorities will focus on a whole pathway approach with regional links between primary, secondary, community and social care with a Value Based Health Care approach.

Attached at Appendix A is the latest update on the Mid Wales Priorities and Delivery Plan for 2022/23. Key points to note are as follows:

- **Social and Green Solutions for Health**

Progress on this priority has been delayed due to its reliance on the national work being undertaken by the Welsh Government on the development of an All Wales Framework. The scoping of Social Prescribing in Wales has been completed and the “Understanding Social Prescribing in Wales” report made public in May 2022. The consultation on National Framework for Social Prescribing was launched on 2<sup>nd</sup> August 2022 with the closing date for feedback on 20<sup>th</sup> October 2022. The new framework will set out standards, guidance and actions developed at a national level to ensure a consistency of delivery across Wales.

As such the Joint Committee are asked to **note** that the target timescale of September 2022 has slipped due to its reliance on the national work being undertaken.

- **Ophthalmology**

The job description for the Joint Clinical Lead for Eye Care services / Consultant Ophthalmologist for Mid Wales, which was revised to reflect the post as a joint arrangement between Powys Teaching Health Board and Hywel Dda University Health Board, was approved by the Royal College in June 2022. The post was advertised for what was a third time in September 2022 and no applications were received for this post.

A meeting of the Mid Wales Ophthalmology group has been arranged for 16<sup>th</sup> November 2022 on the available options and next steps for this Mid Wales leadership role which has been out to recruitment on three occasions over the last three years. Alternative options which will be considered for this role include Optometrists, who have shown an interest in this role, and specialist nurses supporting this role. A meeting of the Mid Wales Ophthalmology group is in the process of being arranged. The preferred option will be presented to the Mid Wales Clinical Advisory Group for their approval.

The Joint Committee are asked to **note** that the target timescale of July 2022 has slipped due to the delay in Royal College approval for the revised job description and the inability to recruit to this post.

- **Community Dental Services**

A meeting was held on 11<sup>th</sup> October 2022 with the Hywel Dda University Health Board and Powys Teaching Health Board Dental leads and Bronglais General Hospital General Manager to discuss approach. The following was agreed:

- Referrals for HDdUHB patients (North Ceredigion) to the Newtown clinic for intermediate oral surgery service for complex extractions to be resumed as from January 2023 (start date to be confirmed).
- Work to be commenced on exploring the feasibility of an integrated service for a General Anaesthetic special care service at Bronglais General Hospital.

- **Urology**

Following a number of discussions, the Mid Wales Clinical Advisory Group, have agreed that their top three clinical priorities are 1. Urology, 2. Palliative Care and 3. Rheumatology. It was agreed that these priorities would be looked at in a staged way with Urology being the first with a focus on the development of a programme of renewal for Urology pathways across Mid Wales. A successful first workshop was held on 12<sup>th</sup> September 2022 (rearranged from 23<sup>rd</sup> June 2022) to ascertain what the current Urology pathways looked like and what the current issues were.

A Urology workshop was held on 12<sup>th</sup> September 2022 (rearranged from 23<sup>rd</sup> June 2022) to ascertain what the current pathways looked like and what the current issues were. Those in attendance included the Ceredigion GP Cluster Lead, Hywel Dda University Health Board Clinical Lead and Service Delivery Lead, Powys Teaching Health Board Medical Director and the Joint Committee Programme Director and Programme Manager. Representatives from Betsi Cadwaladr University Health Board were unable to attend. The main issues identified with existing pathways were as follows:

- Lack of capacity across both primary and secondary care for the management of patients.
- Lack of capacity within primary care for the on-going monitoring of patients with raised PSA levels and patients undergoing PSA prostate treatment.
- Inconsistency in processes within primary care for the monitoring of patients including blood results.
- No formal pathway documentation in place for the management of patients and handover of patients from secondary care to primary care and vice-versa.

The group agreed the following actions for reporting to a second workshop.

- Data and information be obtained on the current position regarding current patients requiring on-going monitoring.
- Questionnaire be issued to GP practices to ascertain the current processes in place for the monitoring of patients and blood results.

The second workshop arranged for 20<sup>th</sup> October 2022 has been postponed as further work is required on reviewing the data received to ensure it accurately reflects the current position and questionnaires from a proportion of Mid Wales GP Practices had not yet been received.

The Joint Committee are asked to **note** that the target timescale of October 2022 has slipped due to the postponement of the first workshop on 23<sup>rd</sup> June 2022 and the second workshop on 20<sup>th</sup> October 2022.

- **Cross Border Workforce solutions**

The first cohort of nursing students commenced their studies at Aberystwyth University in September 2022. Health Education and Improvement Wales awarded a Welsh Government-funded contract to Aberystwyth University to educate both adult and mental health nurses. The new degree courses offer students who started their studies this year the opportunity to study up to half of their course through the medium of Welsh and will include placements in a range of rural community settings across Mid Wales.. Nursing education at Aberystwyth University has been developed with the support of several partners, including Hywel Dda, Betsi Cadwaladr and Powys Health Boards as well as service users and carers.

To support this Aberystwyth University has created a suite of high-quality clinical practice rooms within its new Healthcare Education Centre, which is located opposite Bronglais General Hospital, Aberystwyth. The £1.7 million development was supported by a grant of £500,000 from the Welsh Government. A central part of the new site is a Clinical Skills Unit with high-fidelity simulation areas that reflect the patient's journey from home and community services through to assessment, planned and acute care. The new teaching equipment includes virtual reality headsets for experiencing ageing and life-size human models that simulate a wide variety of health conditions.

A presentation on workforce modelling provided to the Mid Wales Planning and Delivery Executive Group on 3<sup>rd</sup> October 2022 (rearranged from 04/07/22) was provided by the Hywel Dda University Health Board Workforce Director. The Hywel Dda model which included planning assumptions regarding vacancies, recruitment, training, retention, support worker development etc. was outlined. This could provide a basis for developing a standard template/model approach to outline key interventions planned to address nursing workforce and their associated planning assumptions and also used to model scenarios over the next 5 years to help identify gaps/actions. The consolidated position for the three Health Boards was outlined and it was agreed that further work be undertaken to between the three Health Board workforce teams to identify the Mid Wales position.

- **Clinical Strategy for Hospital Based Care and Treatment and regional solutions**

The Bronglais General Hospital Strategy Implementation Group met on 15<sup>th</sup> September 2022 with a focus on undertaking a stocktake of the current position. A review of the strategy is to be undertaken to ensure it is up to date post the COVID-19 pandemic. This review is being supported by the Mid Wales Joint Committee team. The review paper is planned to be presented to the Hywel Dda University Health Board meeting on 24<sup>th</sup> November 2022. Once the review is complete the strategy will be brought back as a reviewed strategy to ensure it aligns with other plans.

Project management to support the delivery of the strategy is being explored.

## **2. Other Developments**

### **Mid Wales Strategic Commissioning Group**

The Mid Wales Strategic Commissioning Group was established for the three Mid Wales Health Boards to fulfil their commissioning role collaboratively, in the development and implementation of equitable, accessible, evidence-based, safe, effective and sustainable services for the residents of Mid Wales. The Group met on 4<sup>th</sup> July 2022 at which it was agreed that i) Betsi Cadwaladr University Health Board and Powys Teaching Health Board would circulate to the group their commissioning requirements and ii) Hywel Dda University Health Board would circulate the outputs of the work being undertaken to identify what additional capacity was available.

A third meeting of the group was arranged on 5<sup>th</sup> September 2022; however, the meeting was stood down due to not being quorate. However, those in attendance identified two potential areas where there may be potential opportunities for Hywel Dda University Health Board to provide additional capacity – Colorectal and Rheumatology and work is being undertaken to explore this further. The next meeting of the group has been arranged for 29<sup>th</sup> November 2022 (rearranged from 18th October 2022).

Work is being undertaken to explore support across the three Health Boards for the Covid-19 recovery programme.

**Delivering Value in Rural Wales**

Following a review of the Value Based Health Care Project Manager joint post, which was established for an initial period of 12 months, it was agreed by the three Health Boards that the role should not continue beyond its initial establishment period. The decision was based on the fact that two of the three key actions, establishment of connections between Value Based Healthcare teams for the three Health Boards and the case based education programme around delivering Value Based Health Care, had been delivered. The one outstanding action was in relation to utilising academic collaborations including a Professorship in Health Economics post at Aberystwyth University, supported by two Postgraduate Research Fellows, to deliver a body of research on what the unique challenges were for delivering Value Based Health Care in a rural economy and how to look beyond these challenges. An appointment was made to Professorship in Health Economics post in August 2022 and when in post they will lead on the recruitment to the Postgraduate Research Fellows.

**Aberystwyth Integrated Care Centre**

Initial meetings are happening with joint working between Ceredigion County Council, Welsh Government and Hywel Dda University Health Board regarding an Integrated Care Centre at Aberystwyth, Ceredigion.

**Argymhelliad / Recommendation**

**For Discussion** - The Mid Wales Joint Committee are asked to discuss the update report on the Mid Wales Priorities and Delivery Plan 2022/23.

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Social and Green Solutions for Health			
<b>Overall Goal:</b>	Support the population of Mid Wales to take greater control of their own health and wellbeing through the development of a more co-ordinated, coherent and proactive approach to Social and Green Solutions for Health across Mid Wales.			
<b>Lead:</b>	<b>Rural Health and Care Wales</b> - Anna Prytherch, Rural Health and Care Wales Project Manager			
<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
<p>Impacts and outputs of Social and Green Solutions across Mid Wales have been reviewed.</p> <p>Scoping of Social Prescribing in Wales has been completed and the “Understanding Social Prescribing in Wales” report made public in May 2022.</p> <p>The Welsh Government consultation on National Framework for Social Prescribing was launched on 02/08/22 with the closing date for feedback being 20/10/22. The new framework will set out standards, guidance and actions developed at a national level to ensure a consistency of delivery across Wales.</p>	Review the focus and objectives of the Social and Green Solutions priority.	Jan 2023	Increase in the number of Social and Green projects/activities available across Mid Wales.	Public Services Boards



## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Community Dental Service			
<b>Overall Goal:</b>	Improved access to community dental services and enhanced community dental provision across Mid Wales.			
<b>Lead:</b>	Powys Teaching Health Board - Hayley Thomas, Director of Primary Care, Community & Mental Health Services			
<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
<p>Meeting held on 11<sup>th</sup> October 2022 with the Hywel Dda University Health Board and Powys Teaching Health Board Dental leads and Bronglais General Hospital General Manager to discuss approach. The following was agreed:</p> <ul style="list-style-type: none"> <li>- Referrals for HDdUHB patients (North Ceredigion) to the Newtown clinic for intermediate oral surgery service for complex extractions to be resumed as from January 2023 (start date to be confirmed).</li> <li>- Work to be commenced on exploring the feasibility of an integrated service for a General Anaesthetic special care service at Bronglais General Hospital.</li> </ul>	<p>Review existing community dental service provision and current waiting lists for Mid Wales and identify opportunities for a regional approach to recovery and also general NHS Dental services, in order to identify what improvements could be made to service provision across Mid Wales. To include:</p> <ul style="list-style-type: none"> <li>• Resumption of oral surgery for extractions and scoping endodontic service for the feasibility of an integrated service for endodontic services</li> <li>• Feasibility of an integrated service for joint General Anaesthetic list at Bronglais General Hospital using existing facilities not fully utilised.</li> <li>• What improvements could be made to general NHS Dental services provision across Mid Wales</li> </ul>	March 23	<p>Reduction in referrals to out of area services.</p> <p>Improved Referral to Treatment waiting time position.</p> <p>Increased utilisation of theatres and related services at Bronglais General Hospital.</p> <p>Reduced travelling time / distance travelled for residents of Mid Wales.</p>	Mid Wales Dental Group

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Cancer and Chemotherapy Outreach			
<b>Overall Goal:</b>	Improved access to community based oncology services, along with the repatriation of work back to Mid Wales as appropriate.			
<b>Lead:</b>	<b>Hywel Dda University Health Board</b> - Gina Beard, Lead Cancer Nurse <b>Hywel Dda University Health Board / Mid Wales Joint Committee</b> - Peter Skitt, County Director Ceredigion and MWJC Programme Director			
<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
<p>Following exploratory work it has been decided not to progress further with the development of the Upper GI pathway for Mid Wales.</p> <p>Meeting to discuss the South West Wales Cancer Centre Strategic Programme Case, and links to Mid Wales arranged for 25/10/22.</p> <p>The planned 'go live' date of June 2024 for the Chemotherapy Day Unit (CDU) development at Bronglais General Hospital remains on target. Also the fundraising appeal has achieved its target of £500,000 in just 10 months. The total raised as at September 2022 is £591,316 with surplus funds to be used to support those affected by cancer across Mid Wales.</p>	<p>Pathways for community based oncology services to continue to be reviewed to identify opportunities for increasing provision across Mid Wales community sites.</p> <p>On-going support for the development of the new Chemotherapy Day Unit at Bronglais General Hospital.</p> <p>Development of a plan for a Mid Wales approach to chemotherapy services in the community.</p>	<p>March 23</p> <p>March 23</p> <p>March 23</p>	<p>Reduction in referrals to out of area services.</p> <p>Reduced travelling time / distance travelled for residents of Mid Wales.</p> <p>Increase in the number of patients treated through the Bronglais General Hospital service.</p> <p>Reduction in the number of patients travelling to SaTH and beyond for chemotherapy services.</p> <p>Patient satisfaction surveys.</p>	Mid Wales Cancer Group

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Digital			
<b>Overall Goal:</b>	Innovative use of digital technology for services across Mid Wales			
<b>Lead:</b>	Hywel Dda University Health Board – Matthew Willis, General Manager - Bronglais General Hospital			
Position October 2022	Objective 2022/23	Deadline	How success will be measured	Delivery Mechanism
<p>Ceredigion chosen as the pilot site for Digital for which the implementation plan for the BGH Strategy includes the development of the Digital Strategy for Bronglais. This will be used to support and inform the Digital Plan for Mid Wales.</p> <p>New lead for this priority due to a change in General Manager for Bronglais General Hospital. Meeting held with new priority lead to discuss approach.</p> <p>A further review is now in progress on the digital platforms currently in place for those clinical pathways across HDdUHB, BCUHB and Powys. This review will be used to inform the development of a clinically agreed plan for future digital developments for Mid Wales.</p>	<p>Development of a clinically agreed plan for future digital developments for implementation across Mid Wales.</p> <p>Establishment of a regional Mid Wales Digital strategic commissioning group.</p>	<p>Jan 23</p> <p>Mar 23</p>	<p>Increase in the number of community settings including GP surgeries and community hospitals which are used as telemedicine centres.</p> <p>Reduced travelling times / distance travelled for patients.</p> <p>Reduced travelling times for clinicians thereby releasing additional capacity.</p> <p>Increase in the number of virtual clinics across Mid Wales.</p> <p>Patient satisfaction surveys.</p>	<p>Mid Wales Digital strategic commissioning group.</p>

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Respiratory			
<b>Overall Goal:</b>	Integrated community focused respiratory approach across Mid Wales with co-ordinated services across primary care, community and hospital care services in order to ensure early diagnosis of respiratory conditions and improved provision of chronic disease management through enhanced support from specialists within the community to optimise treatment and support for patients.			
<b>Lead:</b>	To be confirmed			
<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
<p>Work is being undertaken to explore a re-start of this work which will consider the outcome of the Breathe Well programme.</p> <p>This work will also link to the BGH Strategy plan for Same Day Emergency Care which includes the development of a pathway for respiratory.</p>	<p>Continuation on the development of the Mid Wales Respiratory Plan outlining the service model for the provision of Respiratory services across Mid Wales with a focus on delivering care closer to home and the creation of a networked pathway across secondary and tertiary services.</p>	Mar 23	<p>Reduction in referrals to out of area services.</p> <p>Reduced travelling time / distance travelled for residents of Mid Wales.</p> <p>Increase in the number of community clinics by appropriate specialists.</p> <p>Increased use of videoconference and technological solutions e.g. VIPAR.</p>	Mid Wales Respiratory Group

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Rehabilitation			
<b>Overall Goal:</b>	Improved access to rehabilitation services including the provision of a Mid Wales rehabilitation service which provides inpatient, outpatient and community rehabilitation services.			
<b>Lead:</b>	<b>Hywel Dda University Health Board</b> - Lance Reed, Clinical Director of Therapies <b>Powys Teaching Health Board</b> - Victoria Deakins, Lead Therapist North / Professional Health of Occupational Therapy			
Position October 2022	Objective 2022/23	Deadline	How success will be measured	Delivery Mechanism
Plan developed for the delivery of this priority to focus on the following actions: <ul style="list-style-type: none"> <li>• Mapping exercise of rehabilitation services across Mid Wales including service modelling, provision and workforce in order to identify potential opportunities for Mid Wales.</li> <li>• Clinical workshop to identify gaps and opportunities for rehabilitation provision across Mid Wales.</li> </ul>	Continuation of the work on the development of a Mid Wales Rehabilitation Service plan for inpatient, outpatient and community rehabilitation services and exploring the development of an MDT approach across Mid Wales.  Clinical workshop to be arranged to review the mapping exercise and identify the gaps and opportunities for rehabilitation provision across Mid Wales.	Dec 22          Dec 22	Reduction in patients being treated out of area.  Reduced travelling times for patients and their relatives.  Increased public satisfaction with the facilities available across Mid Wales.	Mid Wales Rehabilitation Group

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Urology			
<b>Overall Goal:</b>	Re-establishment of Urology services at Bronglais General Hospital and the development of a Mid Wales focused pathway with outreach services across the region.			
<b>Lead:</b>	Hywel Dda University Health Board - Mr Ngiaw Khoon Saw, Clinical Lead Urology and Caroline Lewis, Service Delivery Manager			
<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
<p>Urology workshop held on 12/09/22 (re-arranged from 23/06/22) to commence development programme of renewal for Mid Wales Urology pathways. The main issues with existing pathways were identified and following actions agreed:</p> <ul style="list-style-type: none"> <li>- Data and information be obtained on the current position regarding current patients requiring on-going monitoring.</li> <li>- Questionnaire be issued to GP practices to ascertain the current processes in place for the monitoring of patients and blood results.</li> </ul> <p>The next workshop arranged for 20<sup>th</sup> October 2022 has been postponed as further work is required on reviewing the data received to ensure it accurately reflects the current position and questionnaires from a proportion of Mid Wales GP Practices has not yet been received.</p>	Development of a programme of renewal for Urology pathways across Mid Wales.	Jan 2023	<p>Reduction in referrals to out of area secondary care services.</p> <p>Improved Referral to Treatment waiting time position.</p> <p>Reduced travelling times for patients.</p> <p>Increased utilisation of services at Bronglais General Hospital.</p> <p>Increase in the number of outreach services across the Care Hubs in Mid Wales.</p> <p>Increase in the commissioning numbers for HDdUHB BGH Urology services from neighbouring Health Boards via the commissioning process.</p>	<p>Urology Clinical Network</p> <p>North Powys Wellbeing Programme</p> <p>BGH Strategy Implementation Steering Group</p>

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Cross Border Workforce solutions				
<b>Overall Goal</b>	Create a flexible and sustainable rural health and care workforce for the delivery of high quality services which support the healthcare needs of rural communities across Mid Wales.				
<b>Lead:</b>	<b>Hywel Dda University Health Board</b> - Lisa Gostling, Director of Workforce & Organisational Development				
	<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
	<p>Plan developed for the delivery of the objectives for 2022/23 to focus on the following areas:</p> <ul style="list-style-type: none"> <li>• Joint Training opportunities</li> <li>• Apprenticeship programme and available funding for rurality</li> <li>• Support for Aberystwyth University School of Nursing and placements in rural settings to include both health and social care settings.</li> <li>• Shared apprenticeship support</li> <li>• Development of new and enhanced roles.</li> <li>• Mid Wales recruitment campaign.</li> <li>• Joint leadership development programmes.</li> </ul> <p>Presentation on workforce modelling provided to MWPDEG on 03/10/22 (rearranged from 04/07/22).</p> <p>First cohort of nursing students commenced their studies at Aberystwyth University in September 2022.</p>	<p>On-going development of solutions to establish cross border workforce arrangements across Mid Wales including joint training, apprenticeship and leadership development programmes, development of new and enhanced roles, development of a Mid Wales recruitment campaign.</p>	March 23	<p>Increase in number of substantive appointments across Mid Wales.</p> <p>Increase in the number of new roles created.</p> <p>Integrated approach to the provision of workforce provision across Mid Wales.</p> <p>Workforce job satisfaction.</p> <p>Increased public satisfaction with the services provided across Mid Wales.</p>	Mid Wales Workforce group
		<p>Continued support for the Aberystwyth University School of Nursing including the provision of placements in a range of rural community settings across health and social care. Support the development of links between the South Gwynedd, North Ceredigion and North Powys clusters to explore what areas of good work can be rolled out across Mid Wales.</p>	March 23	<p>Increase in the number of nurse trainees receiving their training in Mid Wales.</p> <p>Increase in the number of nurse trainee placements in Mid Wales.</p>	Aberystwyth School of Nursing Project Board

## Mid Wales Joint Committee - Priorities and Delivery Plan 2022/23

<b>Priority:</b>	Clinical Strategy for Hospital Based Care and Treatment				
<b>Overall Goal</b>	Sustainable and accessible Hospital Based Care and Treatment services for the population of Mid Wales with robust outreach services and clinical networks				
<b>Lead</b>	Hywel Dda University Health Board / Mid Wales Joint Committee - Peter Skitt, County Director Ceredigion and MWJC Programme Director				
	<b>Position October 2022</b>	<b>Objective 2022/23</b>	<b>Deadline</b>	<b>How success will be measured</b>	<b>Delivery Mechanism</b>
	<p>The Bronglais General Hospital Strategy Implementation Group met on 15/09/22 and undertook a stocktake of the current position. It was agreed that a review of the current strategic document should be undertaken to ensure still in the same position post Covid-19 and a discussion be held regarding project management.</p> <p>At its meeting on 04/07/22 the Mid Wales Strategic Commissioning Group agreed i) BCUHB and PTHB to circulate their commissioning requirements and ii) HDdUHB to circulate outputs of work undertaken to identify what additional capacity was available.</p> <p>Meeting planned for 05/09/22 did not go ahead due to low attendance, however, those present identified Colorectal and Rheumatology as areas of opportunity where Hywel Dda may be able to provide additional capacity.</p> <p>Meeting arranged for 18/10/22 stood down due to apologies and the group will be meeting next on 29/11/22.</p>	<p>Implementation of the year 2 deliverables of the delivery plan for the implementation of the Bronglais General Hospital clinical strategy 'Bronglais General Hospital: Delivering Excellent Rural Acute Care' with the development of regional and cross border solutions.</p> <p>BGH Strategy Implementation Group to be expanded to include BCUHB and PTHB representation.</p> <p>BGH Advisory Group established.</p> <p>Mid Wales Regional Commissioning Group established to discuss commissioning, intentions and strategies for Mid Wales.</p>	<p>March 23</p> <p>June 2022</p> <p>July 2022</p> <p>May 2022</p>	<p>Reduction in referrals to out of area services.</p> <p>Improved Referral to Treatment waiting time position.</p> <p>Increased utilisation of services at Bronglais General Hospital.</p> <p>Reduction in travel time / distance travelled for patients.</p> <p>Increase in the number of outreach services across the Care Hubs in Mid Wales.</p> <p>Increased public satisfaction with the facilities available across Mid Wales.</p> <p>Further availability of clinical space for the population of Mid Wales through commissioning intentions.</p>	<p>BGH Strategy Implementation Steering Group</p> <p>Mid Wales BGH Advisory Board</p> <p>Mid Wales Regional Commissioning Group</p>