

**EITEM AGENDA / AGENDA ITEM: 3**

<b>Cyd-bwyllgor Canolbarth Cymru ar gyfer Iechyd a Gofal / Mid Wales Joint Committee for Health and Care</b>			
<b>Dyddiad y Cyfarfod: Date of Meeting:</b>	29 <sup>th</sup> April 2024		
<b>Eitem ar yr Agenda: Title of Report:</b>	Mid Wales Joint Committee's Priorities and Delivery Plan 2024/25 including the report of the Mid Wales Planning and Delivery Executive Group		
<b>Arweinydd: Lead:</b>	Hayley Thomas, Chief Executive of Powys Teaching Health Board and Lead Chief Executive of the Mid Wales Joint Committee / Peter Skitt, Ceredigion County Director and Mid Wales Joint Committee Programme Director		
<b>Pwrpas yr adroddiad: Purpose of the Report:</b>	To receive an update report on the Mid Wales Joint Committee's priorities and delivery plan for 2024/25 including the report of the Mid Wales Planning and Delivery Executive Group.	<b>Ar gyfer cytundeb For Agreement</b>	
		<b>Ar gyfer trafodaeth For Discussion</b>	✓
		<b>Ar gyfer gwybodaeth For Information</b>	
<b><u>Crynodeb / Summary</u></b>			
<b>1. Introduction</b>			
<p>The Mid Wales Joint Committee has a set of annually agreed Mid Wales specific priority areas which have been identified as areas which will provide added value in working on a Mid Wales footprint and which align to the Integrated Medium-Term Plans (IMTP) / Annual / Regional Plans of the Joint Committee's partner organisations. The priority areas focus on a whole pathway approach with regional links between primary, secondary, community and social care to support the Welsh Government's expectation for Health Boards to work together to plan and deliver regional solutions across organisational boundaries.</p> <p>The work of the Joint Committee is co-ordinated by the Mid Wales Planning and Delivery Executive Group. The focus of the group's work is to oversee the development and implementation of the Mid Wales Priorities and Delivery Plan which is considered alongside individual organisational plans together with the consideration of any other emerging matters which require a collaborative discussion and regional approach.</p> <p>The Planning and Delivery Executive Group is supported in its work by its sub-groups including:</p> <ul style="list-style-type: none"> <li>• The Mid Wales Clinical Advisory Group which advises on specific clinical models of care, taking a leadership role in detailed design where appropriate. The main objective of the group is to encourage clinically led service development by supporting a forum to develop clear professional advice on the development of patient pathways and service models to provide optimum outcomes and experience for the citizens of Mid Wales.</li> <li>• The Mid Wales Social Care group which focuses on Social Care and the alignment of plans for social care services across Mid Wales.</li> </ul>			

## **2. Setting the Mid Wales priorities for 2024/25**

### *Mid Wales priorities 2024/25*

The Mid Wales Planning and Delivery Executive Group met on 15<sup>th</sup> January 2024 to discuss and agree the proposed priorities for Mid Wales for 2024/25. Members considered the progress made on delivery of the Mid Wales priorities for 2023/24 including the top 3 clinical priorities set by the Mid Wales Clinical Advisory Group, any emerging themes / issues identified by its sub-groups and the Mid Wales Commissioning Group together with feedback received from the public during the previous year. The group noted that no new emerging issues had been identified during the previous year and that there was a need to complete the required work for the 2023/24 priorities before adding any new priorities. As such, the Mid Wales Planning and Delivery Executive group agreed that the priorities for 2023/24 be rolled over to 2024/25 and its sub-groups have agreed with this approach.

The Joint Committee's priorities for 2024/25 are confirmed as follows:

1. Urology
2. Ophthalmology
3. Cancer and Chemotherapy Outreach
4. Community Dental Services
5. Clinical Strategy for Hospital Based Care and Treatment and regional solutions
6. Cross Border workforce arrangements

### *Top 3 clinical priorities*

The Mid Wales Planning and Delivery Executive group also agreed that the Mid Wales Clinical Advisory Group be asked to undertake a review and refresh of its top 3 clinical priorities to ensure that they continue to reflect the current position across Mid Wales. At its meeting on 20<sup>th</sup> February 2024, the Mid Wales Clinical Advisory Group, reviewed the original list of clinical areas which had been identified and considered in 2022 when setting its clinical priorities. The group agreed that the top 3 clinical priorities previously agreed be carried forward and completed before adding any further ones to the list.

For 2024/25 the top 3 clinical priorities and how they will be taken forward within the Joint Committee plan are as follows:

1. Urology: There is a specific Mid Wales priority for 'Urology' which is being taken forward by the Mid Wales Urology group and led by the Lead Clinical Executive Director for the Joint Committee.
2. Palliative Care: The Mid Wales priority for 'Cancer' includes an objective for Palliative Care.
3. Rheumatology: The Mid Wales priority for 'Clinical Strategy for Hospital Based Care and Treatment and regional solutions' includes the Bronglais General Hospital Strategy for which the action plan for Acute Medicine includes Rheumatology services.

### *Social care priorities 2024/25*

The Mid Wales Social Care Group have developed an agreed set of priorities with future meetings/workshops to focus on one priority at a time and to be attended by relevant officers from each Local Authority. The group's top 3 priorities are as follows:

1. Residential Children's Accommodation with links to eliminating profit on small homes (Children's Services)
2. Welsh Community Care Information System (WCCIS)
3. Trusted Assessor along with Delayed Pathways of Care

### **3. Update on Mid Wales Priorities 2023/24 and 2024/25**

An update on the progress made on the Mid Wales priorities during 2023/24 together with an update and next steps planned for 2024/25 is detailed below.

#### **3.1 Urology**

##### ***Objective***

Continue the development of a programme of renewal for Urology pathways across the region which will support and link to the national pathway work.

##### ***Update***

Following a series of meetings, the Urology group reached a stage where it had agreed the principles for the Mid Wales pathway. At this stage it was noted that Hywel Dda University Health Board were leading on the development of the national Urology pathway as part of the HealthPathways platform work for which it has been assigned the lead. The group received a presentation from representatives of Hywel Dda on the work it was undertaking, and it was understood that once agreed nationally the pathway for diagnosis developed by Hywel Dda University Health Board would be the All-Wales pathway. As such it was agreed that the group's work be paused until Hywel Dda launched the HealthPathways platform in December 2023.

Following the launch of the Hywel Dda University Health Board HealthPathways system, the Mid Wales Urology group reviewed the Urology Prostate Cancer section and confirmed there is a defined process in place for the diagnosis of prostate cancer with primary care responsible for the second PSA test. However, the group noted that there appeared to be a gap in the process for the on-going monitoring of patients post prostate cancer treatment.

The Chair of the group has met with the Mr Richard Coulthard, National Clinical Lead for Urology, to make him aware of the discussions and issues raised by the group, in particular, whether or not there is a plan in place to include the on-going monitoring of patients post treatment in the pathway. The National Lead has confirmed that there is an agreed mechanism in place for the on-going monitoring and surveillance of patients post diagnosis and treatment. The Mid Wales Urology group have clarified that the pathways in Wales are well established with the Welsh pathway similar to that described for the English pathway. However, the main issue appears to be the administration of the system as some organisations are using clerical workarounds until a formal e-solution is agreed.

The Mid Wales Urology group met on 23<sup>rd</sup> April 2024 to consider the administration of the system and the plans for this priority for 2024/25. The group agreed that no further work is required on pathway development but there is a need to ensure consistent implementation of the nationally agreed mechanism across the region and a meeting of relevant Health Board clinical staff will be arranged to look at this further. The current administration systems in place for the surveillance of patients will also be looked at.

The Mid Wales Clinical Advisory Group have agreed with the Urology group's recommendation that the next area of focus for 2024/25 will be Trial Without Catheter. A task and finish group is in the process of being established to look at the current position and identify any opportunities to address gaps in the service.

## **3.2 Ophthalmology**

### **Objectives**

Recruitment to the Mid Wales Ophthalmology leadership role to lead on the MDT approach to Ophthalmology services across Mid Wales.

Increase capacity and access to Ophthalmology services through the development of a regional and whole system pathway approach supported by the establishment of links between Hywel Dda UHB, Powys THB and Shrewsbury and Telford NHS Trust.

### **Update**

At its meeting of the Mid Wales Planning and Delivery Executive Group on 11<sup>th</sup> September 2023 it was agreed that the proposal to cover the joint Ophthalmology post using paid sessions should be explored further. Powys Teaching Health Board have advised that they have no available funding for this post, however, they are exploring available options for repatriation of work back into Powys. Powys Teaching Health Board have submitted a bid to the National Planned Care Programme for clinical sessions to work on a regional basis for which confirmation is due imminently on whether or not the bid has been successful.

## **3.3 Cancer and Chemotherapy Outreach**

### **a) Objective**

Establish the new Chemotherapy Day Unit at Bronglais General Hospital.

### **Update**

Hywel Dda University Health Board has confirmed that building work on the new Chemotherapy Day Unit at Bronglais General Hospital, Aberystwyth, will start in May 2024. The budget for the development has been under pressure because of rapidly rising material costs. However, following careful planning and budgeting, work is now on-track to nearly double the floor space available for treatment and staff areas to 600 square metres. The project will remodel part of the existing floor area and repurpose accommodation to ensure it meets the needs of staff and patients to deliver a modern and welcoming facility.

The project will deliver significant enhancements in care and experience for Mid Wales patients accessing chemotherapy services at Bronglais General Hospital. It is expected that the £3million unit will be ready to welcome its first patients in 2025.

### **b) Objective**

Review radiotherapy and chemotherapy pathways to identify opportunities for increasing provision and improving access across Mid Wales and identify what improvements can be made to cross organisational handover arrangements. Also ensure the needs of the population are considered as part of other regional developments.

### **Update**

There is Mid Wales Joint Committee representation on the South West Wales Cancer Oncology Outpatients and Radiotherapy working groups who have both met three and four times respectively. Links between these two groups and Powys Teaching Health Board have now been established with meeting papers shared with nominated representatives.

### **• Radiotherapy**

A Business Case for the recommissioning of the CT1 Simulator at Singleton Hospital, Swansea, has been considered by the Radiotherapy Modernisation group and shared with Powys THB representatives for their feedback. By means of background the CT1 Simulator needs to be recommissioned (CT1 simulator was decommissioned when the new CT2

simulator was commissioned) due to an increase in activity which has necessitated the need for a second CT Simulator. The proposal for the CT1 Simulator to be recommissioned is necessary due to the length of time it will take to commission a second new simulator (CT3).

The group have also considered the draft assessment criteria and options appraisal for a 5<sup>th</sup> LinAcc to be in place and operational by 2026/27 which is required to meet the increased demand for Radiotherapy services. As part of this two options are currently being considered for the regional model as follows:

- Singleton Hospital to continue to be the main radiotherapy site for South and West Wales with the 5<sup>th</sup> LinAcc sited at Singleton Hospital, Swansea.
- Satellite Radiotherapy Centre to be established at a site within the Hywel Dda University Health Board area with the re-distribution of current LinAcc machines over a 5-10 year period as they become out of date and need replacing.

The Mid Wales Joint Committee team have asked that consideration be given to the needs of the Mid Wales population when considering the regional model, in particular, the options considered for the site for a potential satellite radiotherapy centre and the availability of accommodation at the main Radiotherapy site at Singleton Hospital.

- **Oncology**

The Joint Committee team have been asked to support the Hywel Dda University Health Board cancer team in exploring the future proofing of Oncology services at Bronglais Hospital, Aberystwyth, through in-reach from organisations neighbouring the Mid Wales region. Initial contact was made with relevant officers from Shrewsbury and Telford NHS Trust and Betsi Cadwaladr University Health Board. Shrewsbury and Telford NHS Trust are currently not in a position to support Hywel Dda with any future proofing of services. However, Betsi Cadwaladr have advised that they are open to having a discussion about future provision as part of a 5 year strategy as they are continuing to recruit to their cancer services. A meeting has been arranged for 1<sup>st</sup> May 2024 between Hywel Dda and Betsi Cadwaladr University Health Board representatives to have an initial discussion on the long term strategy for support for oncology service provision at Bronglais Hospital.

Powys Teaching Health Board have agreed to explore the feasibility of providing adjuvant biphosphate infusion therapy at Bro Ddyfi Hospital, Machynlleth, in addition to what is already being provided at Llanidloes Hospital. Feedback is currently awaited from Powys Teaching Health Board on the outcome of internal discussions.

**c) Objective**

Review palliative care pathways to identify opportunities for simplifying models through a shared cross organisational workforce approach.

**Update**

In 2023, the National Clinical Lead for the National Palliative and End of Life care programme asked the Joint Committee team to support the national team in facilitating group discussions on a Mid Wales level which will inform the national programme work. Feedback from a Joint Committee facilitated workshop with Mid Wales Health Board palliative care leads has been provided to the national lead and this feedback outlined the current issues and challenges faced across Mid Wales, in particular, out of hours and weekend working. The outputs of the national work have not yet been seen and the Joint Committee team are due to meet with the National Clinical Lead on 6<sup>th</sup> June 2024 to discuss what further support they require together with next steps.

### **3.4 Community Dental Services**

#### **Objectives**

Explore the feasibility of an integrated service for joint General Anaesthetic list at Bronglais General Hospital using existing facilities not fully utilised.

Identify what improvements could be made to general NHS Dental services provision across Mid Wales.

Explore local training and placement opportunities for dental roles including dentists, dental nurses and dental technicians.

#### **Update**

Referrals for new Hywel Dda University Health Board patients to the Newtown clinic for intermediate oral surgery for complex extractions have not resumed as the Consultant Oral Surgeon based at Newtown has left the employment of Powys Teaching Health Board and an appointment has not yet been made to this post. However, a proposal to explore the provision of a level 2 extractions Service Level Agreement service for Hywel Dda patients at Llandrindod Wells has been considered. Hywel Dda University Health Board have advised that the Health Board's current financial position leaves little scope within the dental budget for this proposal which would incur increased expenditure in this area.

A meeting of the Dental Group has been arranged for 18<sup>th</sup> June 2024 to discuss how best to take this forward this priority for 2024/25.

### **3.5 Clinical Strategy for Hospital Based Care and Treatment and regional solutions**

#### **Objectives**

Implementation of the Bronglais General Hospital 10 year Clinical Strategy which will support the development of regional and cross border solutions with key deliverables for 2023/24 as follows:

- Develop additional capacity for General Surgery provision at Bronglais General.
- Develop and agree a service model for the colorectal surgical pathway for Bronglais General Hospital with outreach services across Mid Wales.

#### **Update**

##### *Bronglais General Hospital clinical strategy*

The delivery phase of the Hywel Dda University Health Board long-term health and care strategy, 'A Healthier Mid and West Wales: Our Future Generations Living Well', required the production of a clinical strategy for the future services at Bronglais General Hospital. Following a clinically led development process, the Bronglais General Hospital clinical strategy 'Bronglais General Hospital: Delivering Excellent Rural Acute Care', was approved by the Board of Hywel Dda University Health Board on 28<sup>th</sup> November 2019.

The Bronglais General Hospital Strategy Implementation Plan action plans have been reviewed in detail and updated to reflect the current position. Progress on the implementation of the strategy is continuing but is slower than planned partly due to the financial constraints within the service and partly due to structural changes being implemented within Hywel Dda University Health Board. However, key areas of work being progressed which support the delivery of the strategy are:

- Rheumatology: The Hywel Dda Rheumatology Consultant, based at Bronglais General Hospital, is now in post. The Consultant is having various discussions both with Hywel Dda University Health Board and Powys Teaching Health Board representatives regarding the potential future model for the service.

- Colorectal: The Mid Wales Colorectal services task and finish group was established in September 2023. The group agreed to approach its work in a phased approach with phase 1 to focus on establishing a Newtown clinic for Powys Teaching Health Board patients (first appointment) as a 3 month pilot which involves moving Powys Teaching Health Board work from Bronllais General Hospital back to Newtown Hospital. The first clinic at Newtown Hospital was held on 12<sup>th</sup> April 2024 and initial feedback received from consultants is positive. The Mid Wales Colorectal Services group are due to meet on 25<sup>th</sup> April 2024 to discuss this feedback in more detail.

Clinic dates have been set for 3<sup>rd</sup> May and 7<sup>th</sup> June 2024 following which there will be a 3 month review of feedback from patients and clinical staff. In anticipation that the pilot is a success and the clinic is to continue, the Joint Committee team are co-ordinating the development of a draft service specification for the service to move from a Long Term Agreement to a Service Level Agreement arrangement.

- Gastroenterology: Hywel Dda University Health Board is in the process of appointing a Consultant Gastroenterologist for Bronllais General Hospital.

#### *Hywel Dda UHB Clinical Services Plan programme*

In 2023, Hywel Dda University Health Board established a Clinical Services Plan programme, to review some fragile services and develop a set of proposals for the provision of these services over the medium-term, until the establishment of the new hospital network as part of its long-term health and care strategy 'A Healthier Mid and West Wales: Our Future Generations Living Well'. At the Board meeting of Hywel Dda University Health Board in March 2023, it was agreed that the following services required focused support and would form a programme of work to deliver the Clinical Services Plan:

1. Critical Care
2. Dermatology
3. Emergency General Surgery
4. Endoscopy
5. Ophthalmology
6. Orthopaedics
7. Radiology
8. Stroke
9. Urology
10. Primary Care and Community

Phase 1 - As part of the first phase of the review, staff were invited to share their views through completing a survey during September and October 2023. A survey was also shared with patients in October and November 2023, to capture their views of using services included in the Clinical Services Plan. The initial phase for Primary Care and Community invited the four contractor professions, as well as the out of hours and community dental workforce, to share their feedback through the completion of a survey that was open between November 2023 and January 2024

An issues paper has been developed that highlights a broad range of factors that impact on services and includes the feedback gained through the staff, patient and contractor surveys. This paper was presented to the Health Board's public board meeting on 28<sup>th</sup> March 2024

Phase 2 - Workshops for patients, their representatives, and staff across a wide range of services, will now be held as part of the next stage of the Clinical Services Plan. The first nine service areas listed above will now develop the workshops with Primary Care and Community

Care to develop their own strategy. The workshops will develop a set of potential options that will support and improve these services over the coming years.

### **3.6 Cross Border workforce arrangements**

#### ***Objectives***

Develop solutions to establish cross border health and social care workforce arrangements across Mid Wales.

#### ***Update***

Five priority areas for 2023/24 have been agreed to focus on developing solutions to establish cross border health and social care workforce arrangements across Mid Wales as follows:

- a) Build unified workforce intelligence that identifies the workforces required and to create new and enhanced roles across Health Boards and Social Care. (Aligning to the All Wales Health and Social Care Strategy)
- b) Scope and deliver development programmes which include effective and efficient leadership, talent management, clinical education (including inter-professional education) which creates consistency in how we lead and support people and where possible provide intra organisation delivery.
- c) Develop compassionate processes/initiatives that support workforce wellbeing.
- d) Share good practice across the Mid Wales region.
- e) Develop recruitment strategy to encompass portfolio careers, apprenticeships, and joint working.

A workshop of Mid Wales workforce leads for the three Mid Wales Health Boards was held on 28<sup>th</sup> February 2024 to develop the scope for each of the priority areas identified. A presentation on the outputs from this meeting was provided to Mid Wales Planning and Delivery Executive Group on 18<sup>th</sup> March 2024.

The next meeting of the Mid Wales workforce group has been arranged for 8<sup>th</sup> May 2024 to undertake further scoping and refine the defined scope. The Joint Committee team are meeting with the group's lead on 13<sup>th</sup> May 2024 to support them in the development of detailed work plans (with milestones and targets) for these priority areas.

### **4. Mid Wales Social Care Group**

- 4.1 Members have agreed that due to challenges in attendance formal meetings will be replaced with:
  - An agreed set of priorities with future meetings/workshops to focus on one priority at a time and relevant officers from each Local Authority invited to attend.
  - Monthly email communication between members to highlight any immediate areas of concern which the group need to be aware of.
- 4.2 As reported in section 2, the Mid Wales Social Care Group has identified and agreed a set of priorities to focus on current issues and challenges, and opportunities for shared learning and joint working.
- 4.3 Work on Residential Children's accommodation priority already commenced in 2023/24 and will continue into 2024/25. A workshop was held on 7<sup>th</sup> February 2024 and was attended by representatives from Powys and Ceredigion County Councils and the Joint Committee Team. The workshop focused on sharing the current position for Residential Children's accommodation services for each county, looking at examples of best practice across the UK (a paper and a set of presentation slides was developed by Rural Health and Care Wales), current issues / challenges and opportunities for shared

learning. During the session, the group identified a number of areas where there could be shared learning which included rota management systems, recruitment, induction and training programmes. Also, opportunities for undertaking joint induction and training programmes were considered and it was agreed this would be fed back to the Mid Wales Workforce group for which the membership includes a social care representative. The group agreed to establish links between the Registered Managers for Powys and Ceredigion (offer to be made to Gwynedd Council to be a part of this arrangement) and to meet in 3 months' time to receive an update on the progress of work being undertaken within each of the Local Authorities.

- 4.4 The Chair of the Mid Wales Social Care group, supported by the Joint Committee team, will be developing a plan for how to take forward the Welsh Community Care Information System (WCCIS) and Trusted Assessor priorities.

## **5. Other key developments**

### **5.1 Tywyn Hospital**

Tywyn Hospital inpatient services have been temporarily closed since 18<sup>th</sup> April 2023. The closure is due to shortages in staffing, specifically registered nursing staff.

All vacant Band 5 posts have been out to advert on a rolling basis over the past 12 months. All posts have been advertised on NHS jobs. Recruitment banners and other advertising material including postcards and posters have been printed for local distribution across the town and surrounding area to advertise all vacancies and job opportunities for the Hospital and Health Centre. There are also continued targeted social media campaigns underway. From the date the decision was made to consolidate the inpatient beds at Dolgellau Hospital, there were 11 inpatients in Tywyn Hospital. Discharge plans and destination were achieved for all inpatients which included discharged home with a package of care, discharge home with family support, discharge to Residential Home, discharged to intermediate area facility and transferred to Dolgellau Hospital.

The West Integrated Health Community Director has liaised and discussed the situation with Llais, and also presented to the Mid Wales Joint Committee at its meeting on 25<sup>th</sup> April 2023.

To date Betsi Cadwaladr UHB have appointed 1 Band 5 Registered Nurse and the Band 7 Ward Manager posts and both members of staff have commenced in post. Following the success of recruiting international nurses to Dolgellau Hospital 2 International Nurses have also been recruited to Tywyn Hospital. Efforts to recruit to the remaining vacant posts continues and the appointment of additional international nurses is being explored.

In the interim and whilst recruitment continues in the background, additional beds have opened in Dolgellau Hospital to support any demand from the Tywyn area. To date there have been a total of 44 patients from the Tywyn area who have required an inpatient bed in Dolgellau Hospital and there are a small number from the Tywyn area currently there as inpatients.

Only some staff were redeployed to support the additional beds in Dolgellau, other staff chose to remain in Tywyn and have been working alongside other services and staff to develop additional services for the local population. The inpatient beds at Tywyn Hospital remain closed on a temporary basis whilst recruitment continues for the remaining trained staff.

Additional beds continue to be provided at Dolgellau Hospital to support displaced demand from the Tywyn area. In addition, the Tuag Adref service is supporting patients at home.

Services provided for the Tywyn area include:

- Tuag Adref/Homeward Bound service who have received 96 new patient referrals since May 2023. Home visits by the Tuag Adref team have supported these patients to remain at home, avoiding preventable hospital admissions as well as to support earlier discharge from hospital with low level support and rehabilitation at home post discharge.
- Treatment Room, providing a range of wound care and dressings amongst other treatments, with a plan to expand service offer as staff training and competencies develop.
- Same Day Urgent Care which is currently operating under the banner of Minor Injury Unit (MIU), which reopened 18th July 2023 for 3 days per week initially which increased to provide a 5-day service from 25th September 2023. The same day urgent care service will be an integrated service which will provide MIU and Urgent Primary Care (UPCC) services. Recruitment is ongoing for the remaining staff to support the UPCC element of the integrated same day urgent care model under development. Further to recent interviews the appointment of one Band 6 nurse has been confirmed. Plans are in place to re-advertise to recruit to the remaining post and Betsi Cadwaladr University Health Board are committed to supporting all successful applicants to develop their skills and competencies to become Band 7 level practitioners.

The senior Betsi Cadwaladr University Health Board West Integrated Health Community management team have continued to meet with local councillors and MP/MS representatives to update on developments and recruitment progress. It was agreed at the last meeting held 26<sup>th</sup> January 2024 to extend the membership of the group to include other stakeholders and to continue with the local engagement to support future service planning and developments. A workshop is being arranged for the end of April 2024 to progress with this.

## **5.2 Emergency Medical Retrieval and Transfer Service (EMRTS) Review**

The original EMRTS Service Development Proposal was received at the Emergency Ambulance Services Committee (EASC) Committee meeting on 8 November 2022. This included the proposal to close two air ambulance sites at Caernarfon and Welshpool and relocate to one site at Rhuddlan. It was noted that a substantial number of comments and queries had been received from key stakeholders from the Caernarfon and Welshpool areas and Committee Members agreed that further scrutiny was required in a few key areas and this impartial scrutiny would be undertaken by the Chief Ambulance Services Commissioner (CASC) and the EASC Team. The purpose of the EMRTS Service Review is to ensure an impartial and objective scrutiny process that will be independent of the assumptions, comparisons and modelling included within the original proposal. The review included a series of consultation events across Powys and North Wales held during 2023.

The updated recommendations following the conclusion of the third and final engagement phase of the EMRTS Service Review were considered at meetings in public of the seven Health Boards in Wales during the week beginning 8<sup>th</sup> April 2024. The views of the seven Health Boards were considered at a meeting in public of the newly established NHS Wales Joint Commissioning Committee on 23<sup>rd</sup> April 2024 for which a verbal update will be provided to the Mid Wales Joint Committee at its meeting on 29<sup>th</sup> April 2024.

## **5.3 North Powys Wellbeing Programme.**

The objective of the North Powys Wellbeing Programme is to transform health and well-being services through a new integrated model of Care and Well-being along with further progressing the development of a Rural Regional Centre and Community Well-being Hub.

The following areas have been delivered against the objective:

- Mott Macdonald, external consultants, continue working with Powys Teaching Health Board and the Council to support development of the Business Cases for the Multi-Agency Wellbeing Campus.
- The scope of education provision on the campus is being considered and the Council are currently formally consulting on opportunities to consolidate primary schools on the campus. This has presented opportunities to align the business cases between Health and Social Care, and Education negating the need for a separate Business Justification Case on Infrastructure.
- Clinical and professional staff have been engaged over the last 6 months to understand activity and space requirements for the new facility. The outputs from the clinical workshops facilitated by the Mid Wales Joint Committee team in 2019 have been further considered with partners, and the Powys Wide Accelerated Sustainable Model / Better Together Programme has contributed to the campus requirements.
- A Campus Target Operating Model has been developed, this articulates how operational functions, processes and assets will operate to deliver the campus goals and intended benefits. It describes scope of services, service user flows, functional requirements and high level digital and workforce requirements.
- RIBA 1 (Royal Institute of British Architects) has been concluded and confirms the revised footprint of the campus can still meet the objectives set out in the Programme Business Case.
- There are ongoing discussions with neighbouring acute providers to support partnership working around outreach opportunities. Letters of support are being gathered to confirm support to the partnership working.
- The Strategic Outline Case is awaiting approval from Welsh Government. The Health Board and Council have responded to all scrutiny responses and provided all additional information. This included the submission of an additional streamlined business case (the Welsh Capital prioritisation form), which was submitted to Welsh Government on 31<sup>st</sup> March 24. Ongoing discussions are taking place around Strategic Outline Case approval.
- The programme has undertaken all preparatory work ready to commence the RIBA 2 stage and complete the Outline Business Case (subject to Welsh Government approval of the Strategic Outline Case and release of capital funding).
- Ongoing discussions are taking place around alignment of the programme with Education and other internal and external programmes.
- The Programme continues to liaise with the Hospitals Transformation Programme for The Shrewsbury and Telford Hospital NHS Trust. Work continues to implement the future model of care agreed as part of the NHS Future Fit programme which included extensive consultation with communities and stakeholders in Powys:
  - The Outline Business Case for The Shrewsbury and Telford Hospital NHS Trust Hospitals Transformation Programme was approved in January 2024 and Integrated Health Projects has been appointed as their design and construction partner.
  - Full Planning Permission for the developments at the Royal Shrewsbury Hospital has been granted and enabling works are under way.
  - Work is also nearing completion on the new surgical hub at Princess Royal Hospital which is a key step in establishing Princess Royal Hospital as the Trust's main Planned Care site, with the new hub set to open this summer.

Further actions required to progress the objective further are:

- Continue to develop the future models of care, working alongside the Powys Wide Accelerated Sustainable Model / Better Together Programme; this will include engagement with communities and broader stakeholders.
- Approval of the Strategic Outline Case for Health and Care with Welsh Government and secure capital funding for Outline Business Case.
- Subject to the above, commence Outline Business Case work plan and undertake engagement around RIBA 1 and the draft Target Operating Model with community and key stakeholders to inform RIBA 2.

**Argymhelliad / Recommendation**

**For Discussion** - The Mid Wales Joint Committee are asked to discuss the update report on the Mid Wales Joint Committee's priorities which includes the update report from the Mid Wales Planning and Delivery Executive Group.