

EITEM AGENDA / AGENDA ITEM: 4

Cyd-bwyllgor Canolbarth Cymru ar gyfer Iechyd a Gofal / Mid Wales Joint Committee for Health and Care			
Dyddiad y Cyfarfod: Date of Meeting:	25 th April 2023		
Eitem ar yr Agenda: Title of Report:	Future arrangements for the MWJC		
Arweinydd: Lead:	Maria Battle, Chair of Hywel Dda University Health Board and Interim Lead Chair for the Mid Wales Joint Committee (MWJC) Steve Moore, Chief Executive, Hywel Dda University Health Board and Lead Chief Executive for the Mid Wales Joint Committee		
Pwrpas yr adroddiad: Purpose of the Report:	To receive a paper on the proposed recommendations for the future arrangements for the Mid Wales Joint Committee.	Ar gyfer cytundeb For Agreement	✓
		Ar gyfer trafodaeth For Discussion	
		Ar gyfer gwybodaeth For Information	
<u>Crynodeb / Summary</u>			
<p>The statutory health and care organisations covering the Mid Wales region include the three Local Health Boards, Welsh Ambulance Services NHS Trust and three Local Authorities namely Betsi Cadwaladr University Health Board, Hywel Dda University Health Board, Powys Teaching Health Board, Ceredigion County Council, Gwynedd Council and Powys County Council. A formal collaborative arrangement between these organisations was established in 2015, known as the Mid Wales Healthcare Collaborative, in response to a study of healthcare in Mid Wales commissioned by Welsh Government and undertaken by Professor Marcus Longley in 2014. As from March 2018 this collaborative arrangement transitioned into the Mid Wales Joint Committee with a strengthened role in the joint planning and implementation of health and care services across Mid Wales.</p> <p>In response to the changing service need due to the COVID-19 pandemic, the Lead Chair and Lead Chief Executive requested that a post COVID-19 review be undertaken of the Mid Wales Joint Committee and how it currently operates. The paper outlining the current arrangements for the Joint Committee, a summary of the post COVID-19 review together with the proposed recommendations for the future arrangements for the Joint Committee was presented and agreed by the Mid Wales Joint Committee at its meeting on 31st October 2022. The Joint Committee also requested a more detailed paper on its future arrangements.</p> <p>The attached paper outlines the proposed future arrangements including the governance arrangements for the Mid Wales Joint Committee.</p>			

Argymhelliad / Recommendation

For Agreement – The Mid Wales Joint Committee are asked to agree the proposed future arrangements for the Mid Wales Joint Committee including the governance structure (Appendix A) and terms of reference for its sub-groups:

- Mid Wales Joint Committee for Health and Social Care (Appendix B)
- Mid Wales Planning and Delivery Executive Group (Appendix C)
- Mid Wales Social Care Group (Appendix D)
- Mid Wales Clinical Advisory Group (Appendix E)
- Rural Health and Care Wales Stakeholder Group (Appendix F)

DRAFT

MID WALES JOINT COMMITTEE

Future arrangements for the Mid Wales Joint Committee

1. Purpose

- 1.1 To outline the proposed future arrangements including the governance arrangements for the Mid Wales Joint Committee.

2. Introduction and Background

- 2.1 The Mid Wales Healthcare Collaborative (MWHC) was established by the then Minister for Health and Social Services following a study of healthcare in Mid Wales commissioned by Welsh Government and undertaken by Professor Marcus Longley in 2014. The 'Longley Study' made 12 recommendations forming the basis of a work programme for the Mid Wales Healthcare Collaborative arrangement, in seeking to implement the changes required for the Mid Wales population. The Collaborative was established in March 2015 for a period of 2 years, and then extended by Welsh Government and collaborative members for a further 12 month period.
- 2.2 In March 2018 the MWHC transitioned to the Mid Wales Joint Committee for Health & Care (MWJC) with a strengthened role in the joint planning and implementation of health and care services across Mid Wales. This was to reflect the changes in the requirements of NHS bodies for collaborative and regional working and NHS bodies and Local Authorities for the integration of care services in order to ensure a seamless approach.
- 2.3 The onset of the COVID-19 pandemic in March 2020 impacted on the progress of the work of the MWJC due to organisations being required to focus their efforts on planning and responding to the pandemic. In response to these changing service needs, the Lead Chair and Lead Chief Executive requested that a post COVID-19 review be undertaken of the Joint Committee and how it operates. The paper outlining the current arrangements for the Joint Committee, a summary of the post COVID-19 review together with the proposed recommendations for the future arrangements for the Joint Committee was presented and agreed by the Mid Wales Joint Committee at its meeting on 31st October 2022. The Joint Committee also requested a more detailed paper on its future arrangements which are detailed below.

3.1 Members

- 3.1 The partners of the Mid Wales Joint Committee (MWJC) are as follows:
 - Betsi Cadwaladr University Health Board (UHB)
 - Hywel Dda University Health Board (UHB)
 - Powys Teaching Health Board (THB)
 - Welsh Ambulance Services Trust (WAST)
 - Ceredigion County Council
 - Gwynedd Council
 - Powys County Council

3.2 The MWJC will be chaired by a nominated Chair of a Health Board, working on behalf of other Chairs, in rotation for a period of 2 years.

4. Governance

4.1 The governance arrangements detailed at Appendix A illustrates the groups that will be in place to support the delivery of the Mid Wales priorities together with the reporting arrangements.

4.2 Mid Wales Joint Committee for Health and Social Care (Appendix B)

4.2.1 The Mid Wales Joint Committee will oversee the work of its sub-groups and will be chaired by a Lead Chair nominated from one of the Mid Wales Health Boards (Betsi Cadwaladr UHB, Hywel Dda UHB and Powys THB). Membership will include Chief Executives from Health Boards and the Welsh Ambulance Services NHS Trust, representatives from the three Local Authorities, Joint Committee Leadership Team, Chairs of the Joint Committee's sub-groups and Llais.

4.2.2 The MWJC will meet bi-annually as follows:

- Annual meeting held in April with its main purpose being a planning meeting for the Joint Committee's future workplan.
- Annual conference held in November which will provide an opportunity to showcase the work of the Joint Committee and engage with partners and members of the public on its work. The annual conference to be arranged to coincide with the Rural Health and Care Wales conference.

4.2.3 For NHS organisations the Joint Committee will report directly to their respective Board governance structures, acting as a formal sub-committee. Reporting will take place in line with the general principles of openness and transparency already in operation for NHS bodies.

4.2.4 For Local Authorities the Joint Committee will report on its work to the scrutiny mechanisms in place for these organisations.

4.3 Mid Wales Planning and Delivery Executive Group (Appendix C)

4.3.1 The Planning and Delivery Executive Group will lead on the detailed development of the Joint Committee plan and its delivery.

4.3.2 The group will be chaired by the lead Chief Executive with membership to include representatives from the three Health Boards and WAST with the Chair of the Mid Wales Social Care Group to attend on behalf of the three Local Authorities.

4.3.3 The group will report to the Mid Wales Joint Committee.

4.4 Mid Wales Social Care Group (Appendix D)

4.4.1 The Mid Wales Social Care group will focus on Social Care and the alignment of plans for social care services across Mid Wales.

4.4.2 Membership will include Directors of Social Services for the three Mid Wales Local Authorities.

4.4.3 The group will report to the Mid Wales Planning and Delivery Executive Group with the Chair to be a member of the Executive Group.

4.5 Mid Wales Clinical Advisory Group (Appendix E)

4.5.1 The Clinical Advisory Group will advise on specific clinical models of care, taking a leadership role in detailed design where appropriate.

4.5.2 The group will be chaired by the lead Clinical Executive Director with membership to include clinical representatives from the three Health Boards, Welsh Ambulance Services NHS Trust, Shrewsbury and Telford NHS Trust and Public Health.

4.5.3 The group will report to the Mid Wales Joint Committee and provide updates on its work to the Mid Wales Planning and Delivery Executive Group.

4.6 Rural Health and Care Wales Stakeholder Group (Appendix F)

4.6.1 The group will be chaired by the MWJC Programme Director and the existing group with scope, membership and meeting frequency will remain the same.

4.6.2 The group will report to the Mid Wales Joint Committee and provide updates on its work to the Mid Wales Planning and Delivery Executive Group.

4.6.3 A more permanent arrangement for Rural Health and Care Wales is required and a meeting had been arranged for May 2023 to explore this further.

4.7 Mid Wales Joint Scrutiny Group

4.7.1 The Mid Wales Joint Scrutiny Group will be reviewing its membership to consider including Health Board Independent member representation in addition to the current membership of Local Authority Scrutiny Group members and the Joint Committee Leadership Team. Powys County Council have re-engaged with the group.

4.7.2 The Mid Wales Joint Scrutiny Group will lead on setting their workplan and what Joint Committee work they wish to scrutinise. The group will normally meet on the afternoon of the same day as MWJC meetings.

4.7.3 Secretariat for the group will be provided by the Local Authority Scrutiny Officers on a rotational basis.

4.8 Mid Wales Strategic Commissioning Group

4.8.1 The Mid Wales Strategic Commissioning Group has been established for the three Mid Wales Health Boards to fulfil their commissioning role collaboratively, in the development and implementation of equitable, accessible, evidence-based, safe, effective and sustainable services for the residents of Mid Wales. Membership of the group includes Health Board Directors of Planning or a nominated deputy, Health Board Senior Manager leads for Commissioning, Contracting and Finance and the Joint Committee Programme Director.

4.8.2 The group is directly accountable to the three respective Health Boards, however, regular reports on its work will be provided to the Mid Wales Planning

and Delivery Executive Group. Secretariat support for this group is provided by the Joint Committee team.

5. Priorities and Delivery Plan

5.1 The development and delivery of the Joint Committee's priorities and delivery plan will be led by the Mid Wales Planning and Delivery Group with input and support from the Mid Wales Clinical Advisory Group, Mid Wales Social Care Group and, where appropriate other partnership / regional collaborative groups.

6. Reporting to Health Boards and Local Authorities

6.1 Bi-annual Mid Wales plans/reports to be reported to Health Boards and Local Authorities for monitoring and scrutinising.

- April: Joint Committee Plan for the upcoming year
- October: Joint Committee progress report

7. Mid Wales Leadership team

7.1 Nominations for the Lead Chair, Chief Executive and Director of Planning leadership roles will be rotated between Health Boards on a regular basis.

Key leadership roles to be in place as follows:

- Lead Chair (rotated between the three Mid Wales Health Board Chairs)
- Lead Chief Executive (rotated between the three Mid Wales Health Board Chief Executives)
- Lead Director of Planning (rotated between the three Mid Wales Health Board Directors of Planning)
- Lead Clinical Executive Director (Lead clinician from Powys Teaching Health Board due to the Health Board's links with provider organisations across Mid Wales and cross border)
- Joint Committee Programme Director (substantive role, one day a week as part of the Mid Wales Joint Committee support team)

8. Mid Wales Joint Committee support team

8.1 The Mid Wales Joint Committee support team will continue in its role to provide overall project management and leadership on the co-ordination development of and monitoring of the Joint Committee Work Programme and its governance structure including:

- Strategic leadership, co-ordination, and direction.
- Project management / facilitation for programmes of work.
- Facilitation of and secretariat / administrative support for the Mid Wales Joint Committee including its Annual Conference, Planning and Delivery Executive Group; Social Care Group, Clinical Advisory Group and other working groups and clinical networks.

9. Links to Key Partnerships and Organisations

9.1 The MWJC team will maintain links with its partners including Regional Partnership Boards, Public Services Boards, Growing Mid Wales Partnership and its sub-groups.

9.2 Links to the Community Health Councils / Citizens Voice Body for Health and Social Care will be through Health Boards and Local Authorities.

NOTE: The Third Sector had advised that they do not wish to be involved in the Mid Wales Joint Committee directly, however, they will link in via respective Health and Social Care meetings.

10. Public and Patient Engagement and Involvement

- 10.1 Existing engagement and involvement mechanisms for Health Boards and Local Authorities will be used as the main tools for Mid Wales engagement and involvement.
- 10.2 The Joint Committee Programme Director and team will lead on identifying those Mid Wales specific issues which require action and response by respective Health Boards and Local Authorities.

11. Recommendation

- 11.1 The Mid Wales Joint Committee are asked to agree the proposed future arrangements for the Mid Wales Joint Committee including the governance structure (Appendix A) and terms of reference for its sub-groups:
- Mid Wales Joint Committee for Health and Care (Appendix B)
 - Mid Wales Planning and Delivery Executive Group (Appendix C)
 - Mid Wales Social Care Group (Appendix D)
 - Mid Wales Clinical Advisory Group (Appendix E)
 - Rural Health and Care Wales Stakeholder Group (Appendix F)

MID WALES JOINT COMMITTEE - GOVERNANCE STRUCTURE

