

EITEM AGENDA / AGENDA ITEM: 7

Cyd-bwyllgor Iechyd a Gofal y Canolbarth / Mid Wales Joint Committee for Health and Care			
Dyddiad y Cyfarfod: Date of Meeting:	13 th October 2025		
Teitl y Adroddiad: Title of Report:	Mid Wales Strategic Intent and process for setting the Mid Wales priorities		
Arweinydd Lead:	Keith Jones, Director of Operational Planning & Performance for Hywel Dda University Health Board and Programme Director for the Mid Wales Joint Committee		
Pwrpas yr adroddiad: Purpose of the Report:	To receive an update on the work being undertaken to review the Mid Wales Strategic Intent and the revised process for setting and agreeing the Mid Wales priorities for 2026/27 onwards.	Ar gyfer cytundeb For Agreement	
		Ar gyfer trafodaeth For Discussion	
		Ar gyfer gwybodaeth For Information	✓
<u>Crynodeb / Summary</u>			
<p>1. Mid Wales Strategic Intent</p> <p>In 2018, the Mid Wales Joint Committee (MWJC) agreed the Mid Wales Strategic Intent for 2018 to 2021 which outlined the vision for health and care services provided to the population of Mid Wales and supported a joined up approach to the planning and delivery of health and care services across Mid Wales. The Strategic Intent focused on the delivery of five overarching aims to support partner organisations to work together to address the current health and care needs of the Mid Wales population as well as future challenges. Although the Strategic Intent covered the three year period up until 2021, the vision has continued to be relevant and appropriate for health and care services in Mid Wales.</p> <p>During the meeting of the Mid Wales Strategic Commissioning Group on 28th July 2025 it was noted that Mid Wales Health Boards are updating and refreshing their strategic plans. Given this, the group felt that it was an opportune time to review the Mid Wales Strategic Intent in order to ensure that the strategic direction for Mid Wales continues to be aligned to and reflects the organisational strategies for health and care organisations for the region.</p> <p>A subsequent meeting of Health Board Directors of Planning and their representatives was held on 16th September 2025 to share the latest update on the review and development of Health Board strategic plans and to seek agreement on the review of the Mid Wales Strategic Intent with key actions to be undertaken as follows:</p> <ul style="list-style-type: none"> • An initial mapping exercise to be undertaken of strategic plans for the three Mid Wales Health Boards, Welsh Ambulance Services University NHS Trust (WAST) and the three Local Authority to identify common themes. • The outputs of the mapping exercise to be used to inform the development of a revised Mid Wales Strategic Intent. • Feedback on the draft revised Mid Wales Strategic Intent to be sought from the Mid Wales Planning and Delivery Executive Group and its sub-groups, including the Mid Wales Clinical Advisory Group, Mid Wales Strategic Commissioning Group and Mid Wales Social Care Group. 			

- The final revised Mid Wales Strategic Intent to be considered for approval by the Mid Wales Planning and Delivery Executive Group at its meeting on 30th March 2026 and subsequently by the Mid Wales Joint Committee at its Spring meeting in April 2026 for which the exact date is to be confirmed.

The revised Mid Wales Strategic Intent, which will cover the 3 year period 2026/27 to 2029/2030, will support the future development of the Mid Wales Joint Committee programme of work.

2. Setting the Mid Wales priorities

Members of the Joint Committee will be aware from previous reports that the current annual process for setting the Mid Wales priorities includes the following key steps:

Current process for the development and agreement of Mid Wales priorities and delivery plan	
Month	Action
January	Mid Wales Planning and Delivery Executive Group planning workshop to set the draft proposed Mid Wales priorities for the upcoming year.
January to February	Draft proposed Mid Wales priorities shared with Mid Wales Planning and Delivery Executive Group sub-groups, including Mid Wales Clinical Advisory Group, Mid Wales Strategic Commissioning Group and Mid Wales Social Care Group, for their feedback.
February	Final Mid Wales priorities and delivery plan drafted with feedback received from Mid Wales Planning and Delivery Executive Group and its sub-groups considered at this stage.
March	Mid Wales Planning and Delivery Executive Group agreement of the Mid Wales priorities and delivery plan.
March	Summary report of the Mid Wales priorities and workstreams for the upcoming year drafted and submitted to Health Boards and Welsh Ambulance Services NHS Trust (WAST) for inclusion in their Annual Plans / Integrated Medium Term Plans (IMTPs).
April	Mid Wales Joint Committee receive the final Mid Wales priorities and delivery plan.

Feedback has been received from Health Board colleagues that the current timings for the annual priority setting process makes it challenging for the summary report of Mid Wales priorities to be incorporated within Annual Plans / Integrated Medium Term Plans (IMTPs) in sufficient time for internal consideration and approval by committees and Boards prior to submission to the Welsh Government by the deadline of the end of March. It has also been recognised that the annual priority setting process needs to consider those opportunities and areas which may benefit joint working across Mid Wales identified by organisations during their own individual annual planning exercises which commence earlier in the year.

As such, the process for setting the Mid Wales Priorities and Delivery Plan has been revised to commence earlier in the year. This will allow more time for the Mid Wales Planning and Delivery Executive Group and its sub-groups to fully consider what priorities are appropriate for the upcoming year and also for Mid Wales organisations to include and report these priorities within their own individual plans. The process will also consider those areas,

identified by Mid Wales organisations during their planning exercises which may benefit a joint approach across Mid Wales. The revised plan proposed for 2026/27, which will also be adopted for future years, is detailed below:

Revised process for the development and agreement of Mid Wales priorities and delivery plan 2026/27	
Month	Action
November 2025	Mid Wales Planning and Delivery Executive Group planning workshop to set proposed Mid Wales priorities, priority leads and workstreams for 2026/27. Workshop will consider the following: <ul style="list-style-type: none"> • Opportunities for joint working identified in organisational annual planning cycle. • Mid Wales priorities for current year – Progress to date • Emerging themes / issues identified by MWPDEG and its sub-groups. • Feedback received from the public during the year. • Partnership priorities including Regional Partnership Boards and Growing Mid Wales partnership.
November 2025	Draft proposed Mid Wales priorities 2026/27 shared with Mid Wales Planning and Delivery Executive Group, its sub-groups and leads for current Mid Wales priorities, for their feedback. This includes the Mid Wales Clinical Advisory Group, Mid Wales Strategic Commissioning Group and Mid Wales Social Care Group.
December 2025 to January 2026	Final Mid Wales priorities and delivery plan drafted. Feedback received from Mid Wales Planning and Delivery Executive Group, its sub-groups and priority leads considered at this stage.
January 2026	Mid Wales Planning and Delivery Executive Group agreement of Mid Wales priorities and delivery plan 2026/27 and priority/workstream leads.
February 2026	Summary report of the priorities and overarching workstreams for the 2026/27 submitted to Health Boards and Welsh Ambulance Services NHS Trust (WAST) for inclusion in their Annual Plans / Integrated Medium Term Plans (IMTPs).
April 2026	Mid Wales priorities and delivery plan for 2026/27 received by Mid Wales Joint Committee.

Argymhelliad / Recommendation

For information – Members of the Mid Wales Joint Committee are asked to **NOTE** the update on the work being undertaken to develop the Mid Wales Strategic Intent for 2026/27 to 2029/2031 and the revised process for setting and agreeing the Mid Wales priorities for 2026/27 onwards.